

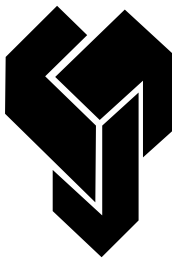


PUBLIC POLICY RESEARCH CENTER

2000 ANNUAL REPORT

LIVABLE communities don't just **HAPPEN**. They are **CREATED** by the **PEOPLE** who **LIVE** in them.





**PUBLIC POLICY
RESEARCH CENTER**

UNIVERSITY OF MISSOURI-ST. LOUIS

The Public Policy Research Center—a campus-wide operating unit of the University of Missouri-St. Louis—is committed to improving the development and implementation of public policies that foster livable communities. This commitment involves working in partnership with public, private and non-governmental agencies to develop strategies that promote the economic well being of citizens, encourage social diversity and a plurality of life styles, and advance the sustainability of the natural and built environments.

**Director and E. Desmond Lee Endowed Professor of
Community Collaboration and Public Policy:
Alan F.J. Artibise, Ph.D.**

PUBLIC POLICY RESEARCH CENTER 2000 ANNUAL REPORT

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The Public Policy Research Center is pleased to present its first formal Annual Report. We have attempted to include all persons and organizations that have worked with PPRC throughout the previous year. We apologize for any inadvertent omissions in descriptions or credits.

**LIVABLE communities don't just HAPPEN.
They are CREATED by the PEOPLE who LIVE in them.**

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This report, covering the year 2000, coincides with my first year as the Director of PPRC. It has been a busy, exciting and rewarding year and much has been accomplished, as readers will see as they peruse this report. I am proud and honored to be able to head a distinct campus unit that signals the University's commitment to serve the citizens of the Metropolitan St. Louis region.

This commitment is discussed in some detail in the following pages. Our activities are organized around three main operational units: applied research, community/neighborhood development, and metropolitan information and data analysis. In addition, the Center works closely with a broad cross section of campus faculty through the PPRC Fellows Program. It also sponsors and organizes two continuing series: the Metropolitan Issues Forum and the Applied Research Seminar Series. We are proud to work closely with other institutions throughout the region, most notably the East-West Gateway Coordinating Council and the Regional Chamber and Growth Association. PPRC is also a center of student learning with several graduate students working throughout the year as research assistants, community interns and in other capacities.

As you peruse this report, I encourage you to contact the Center with ideas and comments, to drop by and visit our offices and view our gallery, and to attend our lectures and seminars. Also, visit our web site regularly since several exciting new projects will be announced in the coming year.

On behalf of all PPRC staff, we look forward to working with you in 2001.

Alan F. J. Artibise, Ph.D.

Director and

E. Desmond Lee Endowed Professor

Community Collaboration & Public Policy

PPRC ADVISORY COMMITTEE

The PPRC Advisory Committee was created in the fall of 2000 following a recommendation of the Center's Strategic Planning Committee. The role of the Advisory Committee—which meets 3-4 times per year—is to:

- Provide strategic advice on PPRC activities in the three areas of Center activity: Applied Research, Community/Neighborhood Development and Metropolitan Information and Data Analysis services (MIDAS).
- Foster and assist with the development of a thriving PPRC partnership program with organizations throughout the region.
- Serve as a sounding board for PPRC staff.

The composition of the Advisory Committee is designed to represent all units at UM-St. Louis and a wide variety of agencies and governmental units in the bi-state, metropolitan St. Louis region.

The current members of the PPRC Advisory Committee are:

CHAIR:

ROBERT ARCHIBALD
Missouri Historical Society

ALAN F. HAUFF
University of Missouri-St. Louis

WENDELL L. SMITH
University of Missouri-St. Louis

JAMES H. BUFORD
Urban League of Metro St. Louis, Inc.

LORETTA HINER
Economic Development Corporation

LES STERMAN
East-West Gateway Coordinating Council

JOSEPH A. CAVATO
Bank of America

THOMAS IRWIN
Bi-State Development Agency

LOTTIE WADE
United Way of Greater St. Louis

CHRISTINE CHADWICK
FOCUS St. Louis

DEBORAH KIEL
University of Missouri-St. Louis

DOUGLAS WARTZOK
University of Missouri-St. Louis

DENNIS G. COLEMAN
St. Louis County Economic Council

DAVID N. KLOSTERMANN
University of Missouri-St. Louis

RICHARD T. WRIGHT
University of Missouri-St. Louis

MARY R. DOMAHIDY
St. Louis University

JILL MCGUIRE
Regional Arts Commission

DAVID YOUNG
University of Missouri-St. Louis

DOUGLAS E. DURAND
University of Missouri-St. Louis

JAMES MGHUGH
St. Louis County Executive Office

ANNE ZERR
St. Charles County Executive Office

JERRY D. DURHAM
University of Missouri-St. Louis

NEIL MOLLOY
St. Louis Housing Authority

JAMES E. FARRELL
Regional Chamber & Growth Association

DEBRA MOORE
Southern Illinois University-Edwardsville

TIM FISCHESSE
St. Louis County Municipal League

DON ROE
City of St. Louis

RICHARD D. FLEMING
Regional Chamber & Growth Association

CHARLES D. SCHMITZ
University of Missouri-St. Louis

ROBIN GIERER
ARCHS

PPRC is a campus-wide unit that works closely with faculty from all UM-St. Louis Colleges and with other University centers and institutes. PPRC focuses its resources on issues related to neighborhood and community development, economic vitality, governance (at the local, county, and regional levels), land-use and transportation policy planning, and health, education and social policy.

Internally, PPRC is organized around core activities (administration, publications and communications, and photographic displays), and three functional activities, each headed by an Associate Director: Research, Community and Neighborhood Development, and Metropolitan Information and Data Analysis Services.

PPRC resources are primarily focused on the bi-state, metropolitan St. Louis region. Notwithstanding this geographic focus, the Center will from time to time engage in state, national or international projects if they fall within the mission statement purview.

To achieve its mission, PPRC:

- **Undertakes objective basic and applied research**
- **Serves as a regional information and data analysis center**
- **Organizes forums and seminars for debates and discussions**
- **Publishes and disseminates policy briefs, issue papers, research, reports, and newsletters**
- **Comments on issues of public policy**
- **Identifies regional challenges and opportunities**
- **Provides training and certificate programs for community and government leaders and professional organizations**
- **Evaluates public and community programs**

The Center undertakes these tasks and achieves its mission by developing partnerships with local, county, regional and state governments and agencies, non-governmental organizations, and citizens' groups. As of 2000, there are partnerships in place with the Public Policy Administration Program at UM-St. Louis, University Outreach & Extension, the East-West Gateway Coordinating Council, and the Regional Chamber and Growth Association. PPRC also seeks support for its activities from governmental and private granting agencies.

APPLIED RESEARCH

The Research Division provides local and regional governments and nonprofit agency leaders a resource for considering the views of the people they serve and for examining the effectiveness of the programs they operate. The Research Division primarily engages in two types of research activities:

- public opinion research: telephone and in-person interviewing
- evaluation research: collecting and analyzing data on the administration, outcomes and impact of public programs.

Major Accomplishments:

- Completed a study of Disadvantaged Business Enterprise (DBE) availability for the Missouri Department of Transportation (MODOT). This study involved examining data for all construction related businesses in the State of Missouri (and adjacent St. Louis and Kansas City metropolitan portions of Illinois and Kansas) to establish the potential availability of DBE's for MODOT projects. The School of Business Administration assisted with the data analysis.
- Selected to conduct a 3-year study of the impact on neighborhoods of community gardens for Gateway Greening, a nonprofit organization that supports the development of community gardens in St. Louis.
- Selected to conduct a 2-year evaluation of the administration of the Greater St. Louis Empowerment Zone. Partner for this study is the Center for Organizational Research and Development at Southern Illinois University Edwardsville.
- Awarded funds for streetscape design project to be conducted for Mid County Partners for Progress.
- Completed a survey of residents' perceptions of municipal services for the City of Normandy.
- Completed data collection and analysis of sustainability indicators for Sustainable St. Louis.
- Completed a Community/University Partnership environmental justice project funded by the Environmental Protection Agency.

Future Projects:

Continuing Projects: Gateway Greening community garden study and evaluation of the Greater St. Louis Empowerment Zone.

New Projects: A museum impact study for Museum Studies; an evaluation of the Regional Center for Education and Work for the School of Education; an evaluation of coalition activity for the Teen Pregnancy Prevention Partnership; a survey of program graduates for the Continuing Education Microcomputer Program; a business climate study for Civic Progress; a study of city/county relations for the National Center for the Revitalization of Central Cities; and a proposal for a community improvement challenge grant from East-West Gateway Coordinating Council for North County, Inc.

Applied Research is managed by
PPRC Associate Director, **Mark Tranel, Ph.D.**

Other staff includes:
Cornelius Lewis, M.A. Senior Research Specialist
Susan Manuel, B.A. Graduate Assistant

COMMUNITY/NEIGHBORHOOD DEVELOPMENT

The Community and Neighborhood Development of PPRC works to develop partnerships with St. Louis area community and neighborhood organizations in order to create “livable communities.” This unit is linked to the Urban Neighborhood / University Partnership initiative supported by University Outreach and Extension’s Outreach Development Fund. The goals of the initiative are to link university resources with urban neighborhood needs and priorities; to develop mutually respectful research and action partnerships; and to strengthen the capacity of both the university and the community to build flourishing urban neighborhoods.

Major Accomplishments:

The following programs and services were provided during 2000:

- Training programs for neighborhood and community leaders and organizations, including development and implementation of training for Sustainable Neighborhood facilitators and neighborhood leadership teams. The Public Policy Research Center received a Special Recognition Award from Sustainable Neighborhoods, in recognition of training and planning support.
- Technical assistance support for neighborhood and community improvement efforts related to planning, organizational development, citizen participation, community beautification, housing redevelopment and home ownership, leadership development, community service delivery, and the development of coalitions and collaborations. A key project in 2000 was the creation and incorporation of Mid-County Partners for Progress, an alliance of 24 municipalities, residents, businesses, nonprofits, schools and clergy in the mid-county area. The Public Policy Research Center received an award from Mid-County Partners for Progress for organizational support. Other community partners included ARCHS and the Sustainable Neighborhood Initiative, Affton School District, Pine Lawn Community Development Corporation, Velda City, North County Inc. and the West End Community Conference.
- Applied research projects developed in cooperation with community partners focusing on planning and growth management strategies, community health assessments and indicators, and evaluating the impact of community coalitions. Community partners included Franklin County government, St. Louis County Department of Health and the Teen Pregnancy Prevention Partnership.

Future Projects:

In the coming year, Community and Neighborhood Development staff will provide new training opportunities, including a one-week course on Community Building in Urban Neighborhoods, to be offered in May 2001. A conference focusing on “livable communities” is also being planned for spring 2002. In addition, a new Community Fellows program will provide an opportunity for two community practitioners to work in cooperation with PPRC staff on a defined community issue.

**Community and Neighborhood Development is managed by
PPRC Associate Director, **Kay Gasen, M.P.P.A.****

Other staff include::

Miranda Duncan, J.D. University Outreach & Extension Community Development Specialist

Courtney Andrews, M.P.P.A. Research Specialist

Kelly Burnes, B.A. Graduate Assistant

METROPOLITAN INFORMATION & DATA ANALYSIS SERVICES

The MIDAS unit of the PPRC is dedicated to the mission of the PPRC with the expressed ambition to become a regional resource for information and data on the St. Louis metropolitan area and for applied public policy research services. The MIDAS section is also dedicated to assisting faculty and students with quantitative data needs and providing expertise on quantitative methodologies. The MIDAS section is also actively seeking to establish partnerships with regional planning organizations such as East West Gateway, the Regional Chamber and Growth Association, local governments and community development organizations.

Major Accomplishments

- In its first seven months, MIDAS has begun to establish itself as a regional resource for applied public policy research. Evidence of this in 2000 is found in:
- The development of a Workforce Information System that has received external funding support from the region's two largest Workforce Investment Boards, the City of St. Louis and St. Louis County. The output from this system will make a significant contribution to workforce development planning and job placement and in the St. Louis metropolitan area by providing a consistent and on-going supply of detailed occupation skill and task information.
- The development of a regional input-output impact model that will provide relevant economic analyses for regional and community planning. The completion of this capability allows MIDAS and the PPRC the ability to provide analyses that will assess public policy alternatives and the impacts of economic events and economic development projects in the region and counties.
- The creation of web pages for the PPRC, its respective sections and the Workforce Information System. These web pages provide vehicles by which the research conducted and the information compiled the PPRC and its sections can be disseminated.
- The development of profiles for the metropolitan area and its component counties to be made available on the MIDAS section website and through other media. These profiles include basic demographic estimates and projections.

Future Projects

In the coming year, MIDAS will continue to build the capacity of the Workforce Information System and expand the metropolitan and county profiles will be extended to include economic, education, health, crime and other social indicators. MIDAS also plans to develop a set of original demographic estimates to serve information demands between the release of the latest census data in 2001 and 2002 and the next census in 2010. The MIDAS section will also develop two monograph series that will highlight basic issues and topics of interest relating to workforce development and other economic and community development. These series will be presented on the MIDAS and Workforce Information System websites.

**Metropolitan Information and Data Analysis Services is managed by
PPRC Associate Director, **David Laslo, Ph.D.****

Other staff includes:

Richard Rabe, B.A. Database Administrator
Jennifer Coats, Ph.D. Research Associate
Zina Karapatyan, M.A. Graduate Assistant

An integral component to the overall work of the Center is supporting the applied research and outreach efforts of UM-St. Louis faculty members through the PPRC Fellows Program. Fellows undertake public policy research in PPRC's areas of interest and work for and with neighborhood and community groups on advancing their agendas. Further details on the Fellows specific projects is available.

The 2000—2001 Fellows are:

| | |
|---|--|
| Terry Jones, Professor | Political Science |
| Dave Robertson, Associate Professor | Political Science |
| Lana Stein, Professor | Political Science |
| Brady Baybeck, Assistant Professor | Political Science/ Public Policy Administration |
| David Rose, Associate Professor | Economics |
| Tim McBride, Associate Professor | Economics/ Public Policy Administration |
| Bruce Jacobs, Associate Professor | Criminology |
| Scott Decker, Professor | Criminology |
| Roberta K. Lee, Professor | Nursing |
| Michael Harris, Professor | Business |
| Lia Nower, Assistant Professor | Social Work |
| Lois Pierce, Associate Professor | Social Work |
| Cynthia Sanders, Assistant Professor | Social Work |
| Uma Segal, Associate Professor | Social Work |
| Andrew Hurley, Associate Professor | History |
| Louis S. Gerteis, Professor | History |
| Carole Murphy, Associate Professor | Education |
| Shawn Woodhouse, Assistant Professor | Education |
| James Walter, Associate Professor | Education |
| Van Reidhead, Associate Professor | Anthropology |
| Vetta Sanders Thompson, Associate Professor | Psychology |

The dissemination of the results of applied research, community and neighborhood development activities, and the work of MIDAS are essential to the vision of PPRC. Therefore, communicative activities are given a high priority by the Center. Publications of PPRC's on-going series include:

Interface, PPRC's Newsletter—published 3-4 times per year

- *September, 2000 issue*
- *January, 2001 issue*

Policy Briefs—two-page summaries of policy areas designed for elected officials, managers, and policy analysts

- *The Rise in Dual-Earner Families*, by Anne Winkler, Associate Professor, Department of Economics and Public Policy Administration

Research Papers—discussions of the results of research projects devoted to public policy

Reports—the results of major research, including discussions of methodologies, results and recommendations

Legislative Updates—two-page summaries of legislative action on timely and important public policy issues

- *Development in Missouri: Legislative Action in 2000*, by Richard Radil, Research Assistant, Public Policy Research Center

Occasional Papers—legislative analyses and updates, including work by PPRC fellows as well as visiting scholars and dignitaries

- *The Cardinals, a New Ballpark, and Major League Baseball: A Road Map For Success*, by Mark S. Rosentraub, Professor and Associate Dean, School of Public and Environmental Affairs, Indiana University
- *The Arch As Symbol*, by Alan F.J. Artibise, Ph.D., Director and E. Desmond Lee Endowed Professor of Community Collaboration and Public Policy

PPRC also produces an **Information Kit** that details all of the services and communicative activities of the Center.

Copies of PPRC publications are available upon request or by visiting the PPRC web page at: www.umsl.edu/services/pprc/index.htm

The Publications and Communications activities are coordinated by Mary Mobley, B.A..

The PPRC Gallery is a gallery with ulterior motives— the art, primarily photographic, is not art for art’s sake, but that which focuses upon public policy matters in which the center is most interested. Since its beginning in 1974, some 150 shows have been exhibited here—installed at first on a folding screen surrounding our file cabinets in the former reception room of the Center.

Because photography is a valuable component to understanding and appreciating public policy, the Center inaugurated special photographic exhibitions in 1978. As fellows of the center concentrate their efforts on issues of concern to the metropolitan area, the photographic displays have emphasized collateral interests and have been excellent accompaniments to the overall work of the Center.

Today’s handsome gallery space has emerged step by step as the spaces have been redesigned. We have added part of the exterior hallway and a portion of the reception area, a wonderful though non-traditional, well lit, safe exhibition space consisting of two walls, 24` and 14`, each 8` in height . With ongoing support of the Regional Arts Commission, we can now afford to publicize the gallery exhibits as well as host opening lectures and forums relating to each installation.

The artists selected for inclusion in these exhibitions have come from a broad spectrum of both established and emerging photographers, including on occasion, students attending the University of Missouri-St. Louis.

The PPRC Gallery is unusual in the community for the modesty of its size, the variety of its exhibitions, the uniqueness of it’s subject matter and the quality of what is shown here. Below is a list of the 2000 exhibitions and a planned schedule of the 2001 exhibitions.

2000

- Urban Landscapes
- Blacks in America
- St. Louis Landmarks
- PLAYBALL!
- Visions of New York
- Street Banners
- MetroLink: Different by Design

2001

- St. Louis: Photographs and Books
- Civil Rights Memorial--Southern Poverty Law Center
- City Abstractions
- “O Public Road”

For a tour of the current exhibit or to be placed on the mailing list for exhibition openings, please call (314) 516.5273.

Jean S. Tucker, M.A. curates the PPRC Gallery.

Viewing public forums and discussions as an integral part of the mission of the Public Policy Research Center, PPRC conducts events throughout the year to help foster communication and improve the community's understanding of issues effecting our region.

On a monthly basis, PPRC conducts a **Metropolitan Issues Forum** which features both local and national experts on timely and important public policy concerns. Previous forums included:

- **The Cardinals, A New Ballpark, and Major League Baseball: A Road Map For Success.** Our distinguished presenters included: Mark Rosentraub, Ph.D., Professor & Associate Dean, School of Public and Environmental Affairs, Indiana University; Mark Lamping, President, The St. Louis Cardinals; Joe Cavato, Chair, Greater St. Louis Sports Authority; and Michael Jones, former Deputy Mayor for Development, City of St. Louis.
- **Trails to the Regions Future: The Clean Water, Safe Parks and Community Trails Initiative.** This forum focused on Prop C and featured Daniel J. McGuire, Director, Department of Parks, Recreation & Forestry, City of St. Louis; Robert J. Hall, Executive Director, Gateway Parks & Trails 2004; and Ted Curtis, Executive Director, Trailnet, Inc.
- **The 2000 Elections: What They Mean for the St. Louis Region.** The presenters for this timely event are the leading advocates for St. Louis in Jefferson City and Washington D.C. They were: Jim Brown, President, Brown & Associates; Jon Dalton, Partner, Bryan Cave LLP; and Datra Herzog, Partner, Herzog, Rhoads & Gray, Inc.
- And our final event for 2000 was, **Prescription for a New Century: Health Care and the Future of the St. Louis Region.** The speakers were: James Stutz, Director, St. Louis Area Business Health Care Coalition; the Honorable Betty Simms, Senator—Missouri's 24th Senatorial District; and Dr. Larry Fields, President and CEO—St. Louis Connect Care and former Health Commissioner, St. Louis.

In order to support the work of the PPRC Fellows and other UM-St. Louis faculty, the Center sponsors monthly seminars to discuss new and interesting research projects related to public policy. These **Applied Research Seminar Series** are designed to give PPRC Fellows an opportunity to share their ideas with other interested faculty and staff in a variety of departments and disciplines all working on public policy concerns.

Some of the topics included:

- **Data Sources for Applied Public Policy Research**
- **Fragmented by Design**, a look at the fragmentation of the St. Louis metropolitan region
- **Klotzer's Charge: The St. Louis Journalism Review and the Fourth Estate**

To obtain more information about our Metropolitan Issues Forums, the Applied Research Seminar Series or other PPRC events, contact PPRC at (314) 516.5273.

The University of Missouri Board of Curators established the CENTER FOR METROPOLITAN STUDIES in 1965 to provide “teaching, research, and service to the metropolitan community of St. Louis.” The center conducted public policy studies for many local, state, and federal agencies on issues including public policy studies for many local, state, and federal agencies on issues including public housing and governmental structure.

University of Missouri-St. Louis continuing Education/ Extension developed PUBLIC POLICY EXTENSION/SURVEY AND APPLIED RESEARCH in the early 1970’s to assist local governments and engage in training and educational programs. The technical specialties of Public Policy Extension were public opinion research (telephone surveys, focus groups) and programs evaluation.

THE JAMES. BUSH, SR. CENTER was established in 198 to enhance the ability of St. Louis and the State of Missouri to promote and manage social change constructively through policy research and community service activities. The Bush Center’s Dispute Resolution Program provided individuals, organizations, and local governments with information and services to promote cooperative resolutions to conflict situations. Direct services included consulting, facilitation, community problem solving, strategic planning, mediation, and grievance hearings. The Bush Center also coordinated the Margaret Bush Wilson Scholarships and organized lecture series, particularly on African history.

Also in 1988, the Institute for Policy Leadership was created to provide leadership training for public officials along the model of the Kennedy School of Government at Harvard. The Institute developed the Regional Housing Alliance, a public-private partnership supported by the City of St. Louis and St. Louis County to increase the number of affordable housing units for low-and moderate income families in the St. Louis region.

In September 1989, a consolidation of the administration and staffing of the Center for Metropolitan Studies, the James T. Bush, Sr. Center and Public Policy Extension/Survey and Applied Research created the University of Missouri-St. Louis Public Policy Research Centers. The Institute for Policy Leadership became a part of the Centers in 1991. Because of the history and constituencies of the original units, their identities were maintained within the new Public Policy Research Centers.

In the early months of the Year 2000, the Centers conducted a strategic planning process that included broad-based representation from UM-St. Louis faculty and St. Louis regional public agencies. In Spring 2000, a new relationship was forged and the Centers came to be called the

PUBLIC POLICY RESEARCH CENTER.

Dr. Alan F.J. Artibise was appointed as Director in January 2000. He is also a Professor in the Department of History and the Public Policy Administration Program, and is the E. Desmond Lee Endowed Professor of Community Collaboration and Public Policy. Artibise comes to St. Louis from the University of British Columbia where he had been a Professor of Planning and Director of the School of Community and Regional Planning since 1988. He has also served as the Director of the Institute of Urban Studies at the University of Winnipeg and has taught at the Universities of Victoria and Manitoba. In addition, Artibise launched the International Center for Sustainable Cities in Vancouver in 1993 and served as the founding executive director.

Professor Artibise has also had a distinguished academic career, having written or edited sixteen books; forty professional reports; over eighty articles in scholarly journals, collections, and magazines; and more than one hundred book reviews. He has lectured extensively on urban issues and planning in the United States and Canada, and in eighteen other countries.

Artibise is a member of the Transportation Policy Committee of the East West Gateway Coordinating Council, the Regional Workforce Policy Group organized by the EWGCC and the Regional Chamber and Growth Association and is an advisor to the RCGA's "Forward Metro St. Louis" initiative. He is also active in a number of professional associations including the Urban Affairs Association, the American Planning Association and the Urban Land Institute.

Dr. Mark Tranel joined the Public Policy Research Centers staff in 1990 as Senior Research Analyst. Tranel received his doctorate in public policy analysis and administration from St. Louis University. He has taught public administration in the UM-St. Louis Department of Political Science, and economic development at the Southern Illinois University-Edwardsville Department of Public Administration and Policy Analysis. He has written and spoken extensively on urban sprawl. Tranel is a member of the Board of Directors of Sustainable St. Louis and of North County, Inc., and a member of the research committee of the St. Louis Smart Growth Alliance. He is an active participant in a number of housing and community development organizations. In 1999, PPRC exhibited his work, "Street Banners, Urban Identity and Information." He currently is working on an exhibit entitled, "Metromorphosis."

Prior to joining the staff at UM-St. Louis his experience included Director of Real Estate Development, Economic Council of St. Louis County where he was responsible for industrial development sites and the small business incubator program, and Manager of Neighborhood Preservation and Community Planner, Normandy Municipal Council. In this capacity he was responsible for housing, community and economic development programs for 20 municipalities.

Kay Gasen joined the Public Policy Research Center in 1998 as part of a new Urban Neighborhood/University Partnership Initiative supported by University Outreach and Extension. She is a graduate of UM-St. Louis, with a Masters Degree in Public Policy Administration. Ms. Gasen is currently on the faculty of the Missouri Community Development Academy, serves on the Board of Directors of the Teen Pregnancy Prevention Partnership, and is a graduate of the Leadership St. Louis Class of 1998-1999.

Ms. Gasen served as Regional Director for University Outreach and Extension from 1992-1998. In addition, she served as a Community Development Specialist for University Outreach and Extension from 1986-1992. Prior to joining the staff at UM-St. Louis, her experience included work with the city governments in Bridgeton, Missouri and Galesburg, Illinois.

Dr. David Laslo recently joined the Public Policy Research Center in May, 2000 as Associate Director of the Metropolitan Information and Data Analysis Services (MIDAS). Laslo received his doctorate from the UM-St. Louis in political science with emphasis on urban politics and urban development. His dissertation on the proliferation of convention centers in the U.S. has led to conference invitations and paper presentations at the American Political Science Association, the Midwest Political Science Association, the Industrial Relations Research Association and the North American Institute for Comparative Urban Research.

Since 1990, Dr. Laslo has been a member of the St. Louis Chapter of the American Statistical Association (ASA) having served as Treasurer and is currently Secretary. He is also a member of the Population Committee of the ASA that does annual population estimates and projections for counties in the metropolitan area. He served as a committee member on various St. Louis and metropolitan research and information planning groups including the United Way Social Indicators Research Committee, the Regional Jobs Initiative and the St. Louis Empowerment Zone, and the Board of Directors of the Community Facilities Corporation.

Courtney Andrews joined PPRC in March of 2000 as a research specialist. She completed her Master of Public Policy Administration in May of 2000 and is currently pursuing her Ph.D. in Political Science at UM-St. Louis. Ms. Andrews' experience includes the management and analysis of large complex databases, qualitative evaluation research, participant observation, and ethnographic research. Prior to joining PPRC, Ms. Andrews worked as a Graduate Research Assistant in the Master of Public Policy Administration Department analyzing and managing data pursuant to an ongoing project examining the Missouri Foodstamp Program. Her experience also included working as an intern for Focus St. Louis on a project sponsored by The Pew Partnerships' "Wanted: Solutions for America." During which she conducted interviews of participants and reviewed their responses using the Results Mapping Technique for the Bridges Across Racial Polarization Program. Past work includes interning for the Buder Center for American Indian Studies at Washington University and assisting in the UM-St. Louis Anthropology Department's Summer of Service Learning Program and Center for Human Origins and Cultural Diversity.

Cornelius Lewis is currently advancing on his dissertation proposal in industrial/organizational psychology at UM-St. Louis. He joined the public policy team in May 2000. His previous work involved program evaluation. His work interests and training are in research methods and statistics. Cornelius also has job experience in human resources (i.e., job analysis, personnel selection, test-validation, and statistics).

Jean Tucker joined the Public Policy Research Center as a Fellow in 1974, and began to curate photographic and art exhibits. She is a graduate of Washington University with an MA in Art and Archeology. She has taught art history and photographic history at UM-St. Louis since 1968. She was responsible for organizing and directing the University's Gallery 210, and an interdisciplinary program in photographic studies. Ms. Tucker is very active in regional arts organizations and has lectured extensively. She has also published several books on various aspects of photography. One of her exhibits on modernist still life was displayed in Greece, Morocco, and parts of South America.

Zina Karapetyan currently is a Ph.D. student in Political Science at the University of Missouri – St. Louis. Her areas of study are methodology, international relations, and international finance. Her research interests include liberalization of financial markets and its influence on democratic development and economic growth of the former socialist countries.

Mary Mobley joined PPRC in May 2000. She is in the process of completing her master's degree in Public Policy Administration at UM-St. Louis. While pursuing her academic studies, she participated in research ranging from the insurgence of girl-gangs in minority communities to board and staff relationships in effective nonprofit organizations. Ms. Mobley has a graduate certificate in Nonprofit Management and Leadership. Her previous professional experience includes program planning and evaluation for a nationally innovative nonprofit training program as well as a residential leadership-training program for Midwestern college women. She has experience conducting national grants research, and has created and maintained a regional talent bank database of women seeking appointment to government boards and commissions.

Miranda Duncan joined the Public Policy Research Center staff in 1987 as part of the Dispute Resolution Program. Currently she is the Community Development Specialist with University Outreach and Extension. Ms. Duncan works with local and regional leaders to help resolve issues regarding land use, environmental resources, family policy and neighborhood vitality. She conducts training and provides technical assistance in strategic planning, public involvement, project collaboration and dispute resolution. Ms. Duncan is housed in the Public Policy Research Center. Ms. Duncan has served as adjunct faculty in the Clinical Law Program at St. Louis University School of Law, and at the Summer Institute in Conflict Intervention, UM-St. Louis. She is the former president of the Midwestern Association of Mediators. She has also published a wide variety of articles on mediation, intervention and conflict resolution in collections and scholarly journals.

As a member of PPRC, **Richard Patton** serves as Director of Vision for Children at Risk (VCR). VCR conducts research and facilitates policy and program development focused on the needs of St. Louis area children and families—particularly those facing serious socio-economic risk. Policy and program development activities are carried out through the St. Louis Children's Agenda, a collaborative initiative involving some 500 representatives of community organizations, businesses, and agencies in Metropolitan St. Louis. Patton joined UM-St. Louis in 1977 and his work has focused on public policy issues that include child welfare, metropolitan government reorganization, school desegregation, urban development, housing, municipal service delivery, conflict resolution, and the process of public policy formulation. He has served on a variety of community boards and committees, including the St. Louis County Government Strategic Plan Task Force, ARCHS Data Committee, Regional Report Card Data Collaborative, Foster Care Coalition of Greater St. Louis.

Cosandra Addington joined PPRC in 1989 and serves as Executive Staff Assistant. She attended Wayne State University in Michigan and is currently pursuing a bachelor's degree in Management at UM-St. Louis. Ms. Addington brings strong organizational and managerial skills to her position having worked as a volunteer in several community environments, including the faith community and conferences to address youth violence issues. She has been instrumental to the Center in organizing and delivering local and international conferences.

Diane Loewe joined PPRC in 2000. While a resident of Elm Grove, Wisconsin she served on a variety of community boards and committees, including the Parent Teacher Organization, the Elm Grove Junior Guild, Elm Grove Parks and Recreation, and Friends of the Library. Most recently she co-chaired the successful fundraising campaign for the Milwaukee Youth Symphony Orchestra; helping to fulfill the dreams of over 100 gifted young musicians to participate in a Mediterranean Odyssey tour. Upon reentering the workforce Ms. Loewe was employed as assistant to the Registrar of the Medical College of Wisconsin. Past experience includes work with the Missouri State Government. Ms. Loewe attended UM-St. Louis and is currently studying graphic design.



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